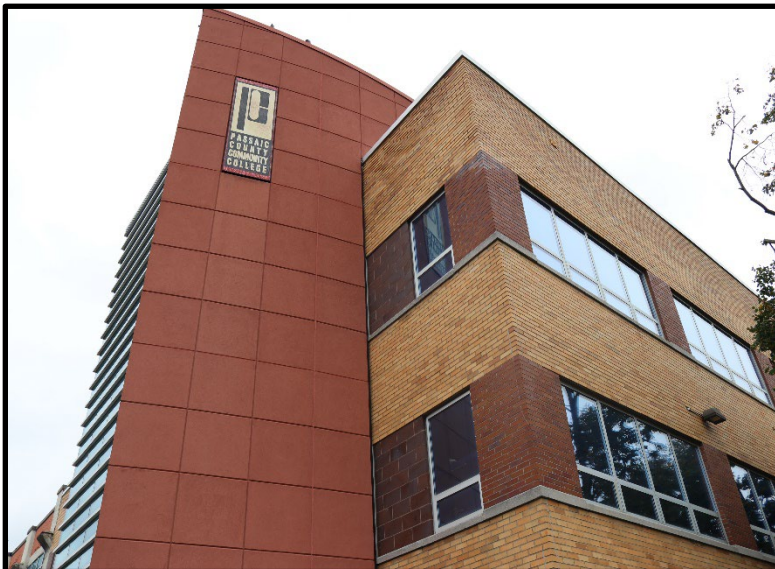




# PASSAIC COUNTY COMMUNITY COLLEGE

## BUDGET BOOK

July 1, 2023 – June 30, 2024



**PASSAIC COUNTY COMMUNITY COLLEGE**  
**BUDGET BOOK**  
**JULY 1, 2023 – JUNE 30, 2024**

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# **PASSAIC COUNTY COMMUNITY COLLEGE PROFILE**

July 1, 2023 – June 30, 2024



# Passaic County Community College Profile



## Background Information

Over the years, the strength of Passaic County Community College (PCCC) has been and continues to be the quality of the programs offered and the individual attention students receive from the dedicated faculty and staff. At the College, students enter a learning environment that is intimate and nurturing, where small class size encourages meaningful dialogue with instructors and allows for friendships to develop and grow. PCCC is a richly diverse institution, where every student is respected for his or her potential and backed by a College community committed to helping them achieve their goals.

PCCC is one of the most technologically advanced campuses in the region. Due to the dedicated support the College receives from the Passaic County Board of Chosen Commissioners, PCCC tuition is affordable. Federal and New Jersey financial aid is available to those who qualify, and numerous scholarships are offered due to the generosity of many in the community.

## History

PCCC received its charter in 1968 to serve the residents of Passaic County with educational and cultural programs. Since opening its doors over fifty years ago, the College has grown significantly. In 1971, PCCC enrolled 324 students in seven programs of study in both transfer and career areas (which included liberal arts, business, and health sciences) and graduated its first class in 1973.

The College now enrolls over 8,700 students in more than ninety associate degree and certificate programs plus, an extensive program of English Language Studies, continuing education, and workforce development and training. Through all its growth, PCCC has remained steadfast in its commitment to provide academic, cultural, and technological resources and experiences to the residents of Passaic County.

## Geography and Population

Passaic County, one of twenty-one counties in the state of New Jersey, is located near the north edge of New Jersey. It was established in 1837 and named after "Pasaec", a Lenape word meaning "valley". Passaic County has a total area of 197.10 square miles, including 184.59 square miles of land (93.7%) and 12.51 square miles of water (6.35%). The county contains urban, suburban, and rural settings, from the developed urban centers of Paterson and Passaic to the sparsely developed and picturesque region of the Highlands, with its mountains and lakes located in the Townships of West Milford and Ringwood. The region is split by major state roads as well as the Passaic River, which winds northeast past Totowa into Paterson, where the river then turns south to Passaic town, on the way to Newark, further south. The highest point is any one of six areas on Bearfort Ridge in West Milford at approximately 1,480 feet above sea level. The lowest elevation is approximately 20 feet along the Passaic River in Clifton.

Passaic County is comprised of sixteen municipalities, with Paterson having the largest population. The 2020 United States Census counted 524,118 people, 168,059 households, and 120,593 families in the county. The racial makeup is 74% White, 15.1% Black or African American, 1.7% American Indian and Alaska Native, 6.1% Asian, 0.02% Native Hawaiian and other Pacific Islander, and 2.8% from two or more races. Hispanic or Latino of any race are 44.3% of the population.



# Passaic County Community College Profile



## Local Economy

Passaic County is devoted to the development and prosperity of its business community, actively encouraging business expansion and welcoming new business relocations. The commercial and industrial parks throughout the county provide expanding companies with opportunities for growth, while the diverse-and hardworking labor force ensures a strong and available labor pool. The Passaic County business landscape is defined by variety, with both large corporations and small family-owned businesses making the county their home. Creating a solid base of employment for its resident labor force of approximately 250,000, this diverse mix of 20,000+ businesses provides the county with a unique atmosphere — a blending of tradition and innovation.

The county unemployment rate as of July 2023 (6.0%) is above both the state unemployment (3.9%) and national (3.8%) levels.

## Educational Programs

PCCC is accredited by the Middle States Commission on Higher Education and is licensed by the State of New Jersey. Degree and certificate programs are available to both full and part-time students enrolled at the College. PCCC offers pre-baccalaureate preparation (Associate in Science (A.S.), Associate in Arts (A.A.), Associate in Fine Arts (A.F.A.), and Associate in Applied Science (A.A.S.) degrees), as well as certificate programs (career certificates and certificates of achievement) which are designed to prepare students to enter the workforce. PCCC's transfer agreements with numerous colleges and universities can ease the transition to a four-year institution for those students who plan to continue their studies at the baccalaureate level and beyond.

## Student Population

PCCC serves a diverse population of students each year. 92% are Passaic County residents, 62.2% are Hispanic/Latino, 62.6% are female, 59.7% are first-year students, 63.6% are part-time, 90.7% are seeking a degree (Nursing, being the number one degree program), and 5% are high school students earning college credits through dual enrollment programs.

## Community Engagement

PCCC plays an important and vital role in the community by offering cultural programming, professional development, and a variety of services that aim to improve personal lives, community leadership, and the economic base of Passaic County.

Among these, the Cultural Affairs Department houses the nationally renowned Poetry Center, the Theater and Poetry Project, the PCCC Art Galleries, and the Passaic County Cultural & Heritage Council (PCCHC), the latter of which is the officially designated county arts, cultural, and heritage agency (granting state funds annually to approximately forty Passaic County organizations). PCCC's Continuing Education and Workforce Development offers courses geared toward today's job market, as well as flexible class schedules, and even grant-funded opportunities for those with financial challenges. The College's Customized Contract Training program provides specially designed training to private and public organizations including business, industry, health care, non-profit organizations, and government. The Urban Consortium at PCCC, comprised of three pre-college programs, provides academic enrichment and support, counseling, and financial literacy services for 6<sup>th</sup> - 12<sup>th</sup> grade students who currently attend target schools in the Paterson School District. Along with both employment and vendor opportunities, PCCC additionally offers GED prep-classes/testing and a Child Development Center.

# Passaic County Community College Profile



## Facilities

The physical confines of the College have expanded over the years, from a single building in Paterson, NJ to seventeen buildings spanning four campuses. The original building, Founders Hall, is primarily home to most of the College's administrative offices. In 1978, PCCC built the Educomplex in Paterson, which added a theater, gymnasium, and library, plus classrooms and science labs. This complex was expanded in 1999 and 2007 to include a childcare center, game room, and fitness center, along with supplementary classrooms and extra library space. In 1988, PCCC opened Hamilton Hall in Paterson to house additional classrooms. In 2015, this building was renovated into a STEM innovation center. Additionally, it is now home to the Computer Information Systems Department, as well as several computer labs and an engineering lab.

In 2000, the College restored and opened the historic Hamilton Club in Paterson for use as a conference center and community meeting hub, as well as added space for administrative offices. Also in 2000, PCCC began serving students at the Wanaque Academic Center (WAC) with the opening of its second campus in Wanaque, NJ. In 2015, WAC doubled in size with the addition of classrooms, culinary arts kitchens, a black box theater, a fitness center, and rooms to support fine and performing arts programs. In 2002, the College expanded again, opening the Public Safety Academy (PSA) in Wayne, NJ as a third campus, serving as the home for both fire fighter and emergency medical training programs. As a complement to this classroom and lecture building, the campus also contains a firehouse garage to store firefighting equipment, as well as a simulated burn structure with a climbing/repelling tower. In 2003, PCCC opened the Paterson Community Technology Center (CTC), which provided supplemental classrooms and office space for the Mathematics Department. Also in 2003, PCCC created additional classrooms in the Broadway Academic Center in Paterson. Today, this building houses expanded childcare rooms, music and art studios, and offices for the Adjunct Teacher Services Department.

In 2008, the College expanded its parking services on the Paterson campus with the addition of a 960-vehicle parking deck connected to Academic Hall via a pedestrian bridge. In 2008, PCCC expanded into the city of Passaic with its fourth campus, the Passaic Academic Center (PAC). PAC is home to PCCC's acclaimed nursing program and contains classrooms, labs, and administrative areas to support this program and general education activities. In 2011, the College opened Memorial Hall, which brought the State of New Jersey and the County of Passaic Unemployment and Workforce programs to the Paterson campus. This building also provided the College with additional classrooms, along with testing and tutoring areas. In 2014, the College opened the Paterson Enrollment and Student Services building to create an enrollment one-stop center supported by various other student services. In 2017, PCCC opened Zendell Hall in Paterson by converting an existing building into the Communications Department, which houses a television studio, control room, and dedicated classroom space.

By the end of 2023, the College will open the Institute for America's New and Emerging Workforce. This building, designed to extend PCCC's reach into vocational education, will be home to the College's welding program. It should also be noted that the majority of the College's classrooms are equipped with the highest level of current technology available to assist in providing the best overall educational experience possible, along with a recently upgraded Wi-Fi network throughout all College-operated buildings.

# Passaic County Community College Profile



## District Governing Board

The College is governed by an eleven-member Board of Trustees consisting of the Passaic County Superintendent of Schools, eight Trustees appointed by the Board of County Commissioners of Passaic County, and two members appointed by the Governor of New Jersey. All appointed members of the Board of Trustees shall have been residents of Passaic County for at least four years prior to their appointment. Trustees are appointed to four-year staggered terms commencing on November 1. At least two members are required to be women. No voting member of the Board of Trustees may be an elected public official or an employee of either Passaic County or the College. The President of the College is an ex-officio, non-voting member of the Board of Trustees. In addition, the student body is entitled to elect from the current graduating class one non-voting representative to serve as a member on the Board of Trustees for a term of one year commencing on July 1.

The Board of Trustees is responsible for determining curricula and programs, establishing administrative and development policies, and appointing and promoting the faculty and chief administrative officers of the College. The Board of Trustees holds the statutory authority to appoint and evaluate the College's President.

The present PCCC Trustees with their occupations and the expiration date of their current term as Trustees are:

• Dennis F. Marco, Chairperson	2025	Businessman
• Barbara Tanis, Vice Chairperson	2023	Retired Educator
• Assad Akhter	2026	Staff Member, Governor's Office
• Kesha Drakeford	Ex-Officio	County Supt of Schools
• Michael Glovin	2024	Retired Attorney
• Sandra Montanez-Diodonet	2024	Passaic School Supt
• Alonzo Moody	2026	Retired
• Harvey J. Nutter	2023	Non-Profit CEO
• Taina Pou	2024	Paterson Schools Administrator
• Joel Ramirez	2025	City of Paterson Director
• Sharon C. Smith	2026	Retired School Administrator
• Lija Rahmen	2023	Student
• Steven M. Rose, President/Secretary		President/CEO
• Michael A. Cerone, Jr., Legal Counsel		Legal Counsel

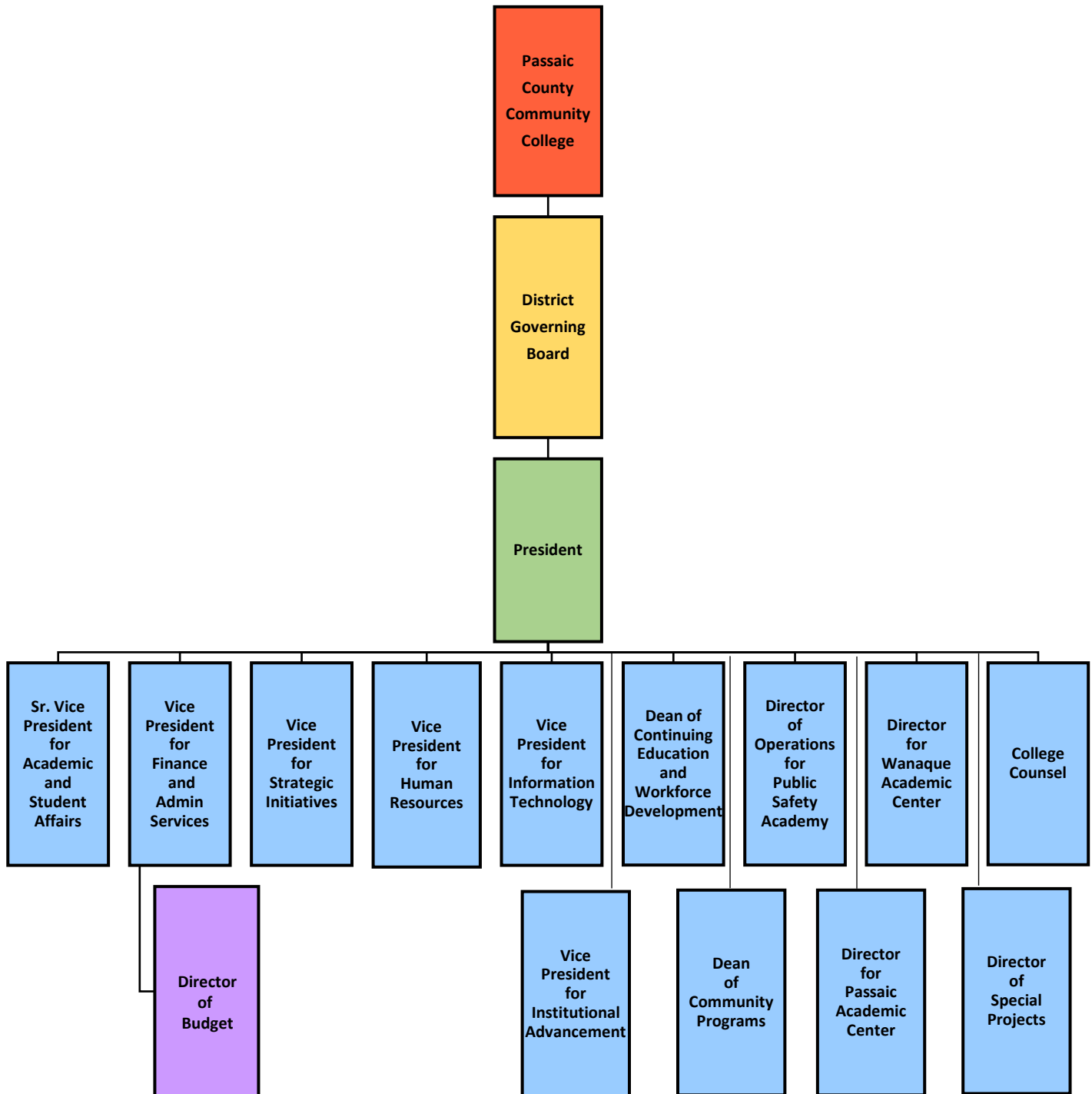
Five senior administrators assist the President of the College. They are listed below with their year of initial appointment to PCCC:

- Dr. Steven M. Rose, President, 1987
- Dr. Jacqueline Kineavy, Senior Vice President, Academic and Student Affairs, 1989
- José Fernández, Vice President, Human Resources, 2016
- Steven Hardy, Vice President, Finance and Administrative Services, 2014
- Bradley Morton, Vice President, Information Technology, 2019
- Todd Sorber, Vice President, Institutional Advancement, 1997

# Passaic County Community College Profile



## Administrative Organizational Chart







# PASSAIC COUNTY COMMUNITY COLLEGE STRATEGIC PLAN 2022 – 2025



# Passaic County Community College Profile



## Mission

PCCC prepares each student for a prosperous future through education and holistic support.

## Vision

PCCC is a federally defined Minority Serving Institution (MSI) aspiring to be a premier community college that leads, inspires, and supports individuals in reaching their educational and career goals in a timely manner.

## Core Ideals

- Provides programs that are high-quality, flexible, affordable, equity-driven, and culturally responsive.
- Offers services that are committed to student success through program completion, transfer, and career preparation.
- Serves as a resource in the community through sustained partnerships with employers and community-based agencies.
- Fosters a collegiate environment that is innovative, sustainable, and forward-minded.

## Values

**P** – partnerships and innovation

**A** – access and support

**S** – student focused

**S** – social and economic mobility

**A** – affordable excellence

**I** – inclusion and equity

**C** – care and courtesy

# Passaic County Community College Profile



## Strategic Priorities

### **Increase student completion through data analysis and high impact practices**

- Align pathways and services with student needs emphasizing career development and lifelong learning
- Engage learners with innovative pedagogy
- Ensure effectiveness of educational offerings
- Enhance use of predictive analytics
- Expand opportunities through Credits for Prior Learning
- Accelerate use of evidence-based models of developmental education to improve student progress toward degree completion
- Identify and reduce equity gaps to improve student progress

### **Strengthen community engagement and partnerships within PCCC Community**

- Increase conversion rate for Dual Enrollment
- Enhance K-12 partnerships
- Focus on role as anchor institutions
- Increase civic engagement opportunities for students and employees

### **Provide innovative academic programs and training that meet the current and future needs of students, employers, and the community.**

- Strengthen employer engagement
- Use market research to identify and develop in-demand, high-wage programs
- Increase emphasis on program review with a focus on student success, completion, and market value
- Create an environment with students as active agents of their own education
- Increase experiential learning opportunities
- Link and align credit and continuing education
- Refine instructional modalities
- Increase affordable and accessible pathways to a bachelor's degree
- Ensure faculty are proficient in current and evolving pedagogical technology and best practices

**(continued next page)**

# Passaic County Community College Profile



## Strategic Priorities

### Enrich the student experience

- Implement and evaluate case management advisement
- Increase holistic student support to improve success and completion
- Onboard students in a frictionless momentum toward matriculation
- Use technology to reduce manual processes, enhance enrollment and increase retention
- Streamline student readmission processes
- Review tutoring practices to improve student success
- Transform library to learning commons

### Ensure the college's sustainability

- Modernize business policies and practices
- Enhance marketing, recruitment, and retention efforts
- Diversify revenue sources
- Optimize grant opportunities
- Continue on-going development of PCCC Foundation support
- Optimize course schedule

# Annual Financial Plan

## Budget Development Process

### Budget Organization

Explanations of funds and divisions are described below.

#### Funds

There are multiple funds that make up the College's all-funds budget.

- **01 Current Unrestricted** – The largest of the funds, is used to account for all general operations of the College.
- **02 Current Restricted** - Used to account for resources that are restricted by outside donors or agencies, such as grants and financial aid.
- **03 Auxiliary Services** – Used to account for services that perform a service to the community.
- **05 Agency** – Used to account for self-supporting activities that perform a service to the students.
- **08 Investment in Plant** – Used to account for the capitalization of equipment, construction, and building improvements.
- **09 Foundation** – Used to account for student scholarship support from various donors.

#### Divisions

- **Instructional** – Activities directly related to instruction, including faculty salaries and instructional supplies.
- **Research** – Non-instructional service that provides statistical data which supports institutional planning and decision making.
- **Public Service** – Non-instructional services beneficial to individuals or groups external to the institution.
- **Academic Support** – Activities that support instruction, including tutoring and learning resource center.
- **Student Services** – Non-instructional, student-related activities that fall under the office of Student Affairs.
- **Institutional Support** – General administrative services, such as Accounting and Finance, Human Resources, and IT.
- **Plant Operations and Maintenance** – Service and maintenance of the physical plant, buildings, and grounds.

### Budget Code Mnemonic

The budget code mnemonic is part of the reporting structure for classifying expenses according to the purpose for which costs are incurred. The budget code tells why an expense was incurred. Every effort should be made to properly code expense activity to the function related to our core activities (Instruction, Research, Public Services, Academic Support, Auxiliary, Student Services, Institutional Support, and Operations and Maintenance of Plant) as to demonstrate to external parties how we strive to meet the College's mission. Public institutions are expected to report expenses using the functional expense classifications. Users of this information include but are not limited to Annual Audited Financial Statements, Moody's credit rating, banks, NJOSHE, IPEDS, and other governmental agencies.

The College uses budget codes for accountability and management of expenses. The object code, a segment of the budget code, tells why an expense was incurred. The budget code consists of ten digits. PCCC's budget code has the following structure: the first two digits represent the fund, the next four digits represent the department, and the remaining four digits represent the object code/expense account.



# Annual Financial Plan

## Budget Development Process

Example 1, the department head needs to order supplies for the Science department; the budget code to record this expense is as follows:

Fund		Department		Object code/Expense Account
01	-	2201	-	9501

Example 2, a faculty member needs to make copies for the English department, the budget code to record this expense is as follows:

Fund		Department		Object code/Expense Account
01	-	2110	-	9421

### List of Common Object Codes

9125	Adjunct Faculty	9470	Advertising
9126	Overload Payments	9501	Office/Instructional Supplies
9129	P/T Tutors	9616	Instructional Equipment Repairs
9135	Overtime	9620	Repairs
9149	P/T Instructors	9632	Contractual Service
9150	P/T Temporary Employees	9680	Consulting Service
9310	Staff Development/Travel	9685	Testing
9318	Internal Meeting	9690	Professional Fees & Honorarium
9410	Postage	9836	Awards Dinner
9421	Printing & Copying	9962	Student Aid
9431	External Print	9984	Minor Equipment (Capital)
9450	Books & Periodicals	9998	Software
9460	Memberships		

# **Annual Financial Plan**

## **Budget Development Process**

### **Basis of Budgeting**

The College uses an incremental budget process, meaning the prior year base budgets are the starting point, and changes are made to the base budget when not fully covered by expenditures during the current fiscal year. Budget requests are prioritized based on strategic planning initiatives, College need, and available funding.

### **Controls**

The College maintains budgetary controls by line item of the approved budget. An encumbrance accounting system is maintained by the College to accomplish these controls. A Transfer of Funds Request form will need to be submitted and approved by the department head or higher (see attached form). Open encumbrances are not carried over at year-end.

### **Budget Process**

A summary of the budget development process is listed below and is explained in more detail on the following pages:

- End of May - Department operational goals in conjunction with budget support due to Budget Office.
- September - Distribute capital and operating worksheets to department Budget Managers.
- October - Budget hearings held.
- November - All capital and operating budget requests due to Budget Office.
- November - Tuition and Fees meeting held.
- December - Tuition and Fees final review.
- December - Capital and operating budgets due for the President's review.
- December - President's budget slide presentation is prepared and reviewed.
- January - BOT meeting with Capital and Operating Fiscal Year presentation.
- June - BOT meeting with Tuition and Fees presentation.



## Passaic County Community College

### Budget Department Transfer of Funds Request

#### Purpose of Transfer Requests

To support proper management and financial reporting, expenses should be reflected in the appropriate account. Transfers are intended to move funding to cover nonbudgeted expenditures. FTE payroll accounts are not to be used when requesting transfers.

Amount Needed:

Account Funds Needed:

Account Funds Transferred:

Why is the transfer needed?

Signature

Name:

Title:

Date:

#### Budget Dept use only

GLEE NO:

DATE:

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
<b><u>REVENUE:</u></b>		
Tuition-Credit	\$ 18,043,094	\$ 19,130,314
Tuition-Non-Credit	456,952	\$ 900,000
Fees	3,200,509	\$ 3,295,394
Passaic County Operating Support	17,164,500	\$ 17,762,500
State of New Jersey Support	7,177,531	\$ 7,553,075
Workforce Consortium (Return on Investment)	77,557	\$ 80,000
From Fund Balance	-	\$ 2,253,128
Rental Income - Memorial Hall		
Less Deferred Maintenance	1,255,902	\$ 1,283,719
Other Revenue	<u>6,187,460</u>	<u>\$ 1,104,037</u>
 Total College Revenue	 <u>\$ 53,563,505</u>	 <u>\$ 53,362,167</u>
Passaic County Capital Allocation (Minor)	-	-
Total General, Education & Extraordinary	<u>\$ 53,563,505</u>	<u>\$ 53,362,167</u>
 Auxiliary and Agency Services		
Food Service	374,856	655,240
Child Care Center	1,643,054	1,733,054
Student Government Association	<u>210,987</u>	<u>311,332</u>
Total Auxiliary and Agency Services	2,228,898	2,699,626
Total Revenue	<u>\$ 55,792,403</u>	<u>\$ 56,061,793</u>
 <b><u>EXPENDITURES:</u></b>		
Instruction	\$ 20,324,811	\$ 21,346,156
Research	172,329	\$ 243,824
Public Service	802,642	\$ 944,666
Academic Support	1,925,758	\$ 2,434,911
Student Services	3,939,524	\$ 5,804,928
Operation &		
Maintenance of Plant	5,829,517	\$ 7,762,728
Institutional Support	<u>12,821,104</u>	<u>\$ 14,824,954</u>
Total General & Educational Exp.	<u>\$ 45,815,685</u>	<u>\$ 53,362,167</u>
College Capital (Minor)	<u>96,443</u>	-
Total General, Education & Extraordinary	<u>\$ 45,912,128</u>	<u>\$ 53,362,167</u>
 Auxiliary and Agency Services		
Food Service	619,309	655,240
Child Care Center	1,643,054	1,733,054
Student Government Association	<u>245,882</u>	<u>311,332</u>
Total Auxiliary and Agency Services	2,508,245	2,699,626
Total Expenditures	<u>\$ 48,323,930</u>	<u>\$ 56,061,793</u>
Net Surplus/(Deficit)	<u>\$ 7,468,474</u>	<u>\$ 0</u>

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Academic Affairs		
Salaries	433,196	751,167
Expenses	151,621	248,300
Adjunct Office		
Salaries	125,768	192,249
Expenses	538	9,700
Fine and Performing Arts		
Salaries	432,873	429,226
Expenses	13,281	10,230
Public Speaking		
Salaries	-	30,000
Expenses	-	300
Spanish (& Foreign Languages)		
Salaries	65,103	66,405
Expenses	71	3,075
English		
Salaries	749,814	692,085
Expenses	2,886	8,750
Communications		
Salaries	166,193	115,776
Expenses	154	3,200
Political Science		
Salaries	111,057	149,642
Expenses	-	-
Sociology		
Salaries	166,109	239,666
Expenses	93	-
History		
Salaries	436,752	464,674
Expenses	15	-
Philosophy		
Salaries	104,156	111,474
Expenses	30	-
Psychology		
Salaries	450,032	352,009
Expenses	83	-
Early Childhood Education		
Salaries	276,574	278,287
Expenses	34	775
Fire Science		
Salaries	1,560	-
Expenses	1	450
Human Services		
Salaries	237,427	225,724
Expenses	531	5,000



**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Criminal Justice & Homeland Security		
Salaries	419,777	438,818
Expenses	286	1,095
Economics		
Salaries	176,553	96,931
Expenses	-	-
Science		
Salaries	1,334,740	1,405,088
Expenses	58,117	77,300
Mathematics		
Salaries	1,305,736	1,287,692
Expenses	1,107	4,860
Exercise Science		
Salaries	85,618	89,509
Expenses	-	-
Dual Enrollment		
Salaries	139,189	154,400
Expenses	15,505	26,500
Food Service		
Salaries	-	60,000
Expenses	-	-
Engineering		
Salaries	156,366	172,024
Expenses	1	1,500
Graphic Design		
Salaries	71,630	73,895
Expenses	-	8,500
English Language Studies (ELS)		
Salaries	973,995	1,013,535
Expenses	2,379	3,725
Developmental Education		
Salaries	1,079,592	965,025
Expenses	495	3,100
College Writing Examination		
Salaries	83,492	61,448
Expenses	0	-
Tutoring Services		
Salaries	167,541	191,618
Expenses	85,826	200,000
ELS Laboratories		
Salaries	73,205	90,500
Expenses	178	1,050

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Nursing		
Salaries	2,007,971	2,402,859
Expenses	20,597	37,400
Radiography		
Salaries	453,946	509,081
Expenses	12,566	15,200
Health Information Technology		
Salaries	45,421	43,881
Expenses	-	-
Public Health Program		
Salaries	5,490	5,600
Expenses	-	-
Healthcare Certificate Programs		
Salaries	108,423	121,909
Expenses	-	-
Culinary Arts		
Salaries	198,571	269,397
Expenses	50,902	83,000
ATD (Achieving the Dream)		
Salaries	33,838	-
Expenses	-	-
Computer Information Systems		
Salaries	974,516	980,325
Expenses	1,704	4,550
Business Administration		
Salaries	618,330	599,901
Expenses	540	1,500
Continuing Education		
Salaries	1,047,003	1,163,191
Expenses	73,709	95,750
Customized/Contract Training		
Salaries	67,514	139,400
Expenses	566	5,100
College Experience		
Salaries	89,503	91,293
Expenses	14	3,200
Honors Program & Phi Theta Kappa		
Salaries	-	15,000
Expenses	16,751	16,200
Salaries	15,474,575	16,540,704
Expenses	<u>510,582</u>	<u>879,310</u>
	15,985,157	17,420,014
Fringe Benefits	<u>4,339,654</u>	<u>3,926,142</u>
Total	<u>\$ 20,324,811</u>	<u>\$ 21,346,156</u>

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Institutional Research		
Salaries	120,732	174,822
Expenses	<u>6,496</u>	<u>11,000</u>
	127,228	185,822
Fringe Benefits	<u>45,101</u>	<u>58,001</u>
Total	<u>\$ 172,329</u>	<u>\$ 243,824</u>

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Cultural Affairs		
Salaries	293,044	319,321
Expenses	21,491	37,400
Community Technology Center		
Salaries	-	-
Expenses	-	-
Urban Consortium		
Salaries	199,210	211,517
Expenses	1,095	9,200
Upward Bound (College Contribution)		
Salaries	29,814	43,600
Expenses	913	2,200
College Readiness Grant (College Contribution)		
Salaries	-	-
Expenses	-	-
Salaries	522,068	574,438
Expenses	<u>23,499</u>	<u>48,800</u>
	545,567	623,238
Fringe Benefits	<u>257,076</u>	<u>321,428</u>
Total	<u>\$ 802,642</u>	<u>\$ 944,666</u>

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Learning Resource Center		
Salaries	782,553	585,277
Expenses	112,672	160,000
Distance Education		
Salaries	86,700	-
Expenses	246,947	285,150
Title V College-side		
Salaries	39,460	139,780
Expenses	-	-
Pathways Academic Support		
Salaries	193,150	684,789
Expenses	69,750	63,000
Americorps		
Salaries	-	-
Expenses	23,665	40,000
Advisement		
Salaries	42,540	63,960
Expenses	64	-
Salaries	1,144,403	1,473,807
Expenses	<u>453,099</u>	<u>548,150</u>
	1,597,502	2,021,957
Fringe Benefits	<u>328,256</u>	<u>412,954</u>
Total	<u>\$ 1,925,758</u>	<u>\$ 2,434,911</u>



**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Student Affairs		
Salaries	242,358	255,124
Expenses	5,117	5,600
Enrollment Management		
Salaries	492,271	627,666
Expenses	19,253	83,000
Registrar		
Salaries	181,374	274,281
Expenses	75,693	21,500
Admissions		
Salaries	280,499	384,929
Expenses	51,744	56,000
E.O.F. (College Contribution)		
Salaries	142,856	222,278
Expenses	3,799	6,100
Disability Services		
Salaries	-	21,210
Expenses	89,701	31,050
Student Support Services (College Contribution)		
Salaries	36,521	70,161
Expense	15,207	28,100
Center for Student Success		
Salaries	537,810	673,981
Expenses	5,779	144,200
Sports Program		
Salaries	153,288	195,744
Expenses	41,065	72,850
Child Care Center		
Salaries	147,985	110,571
Expenses	-	2,000
Financial Aid		
Salaries	391,803	693,210
Expenses	615	1,000
Testing Services		
Salaries	217,507	314,120
Expenses	10,735	32,200
Academic Retention & Completion (ARC)		
Salaries	32,808	92,000
Expenses	-	5,125
Salaries	2,857,080	3,935,276
Expenses	<u>318,709</u>	<u>488,725</u>
	3,175,789	4,424,001
Fringe Benefits	<u>763,735</u>	<u>1,380,927</u>
Total	<u>\$ 3,939,524</u>	<u>\$ 5,804,928</u>

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Plant & Facilities		
Salaries	383,294	485,874
Expenses	22,179	700
Custodial Services & Grounds		
Salaries	950,636	851,624
Expenses	143,029	1,132,075
General Utilities		
Expenses	1,471,191	1,775,000
Rental of Premises		
Expense	1,809,125	1,980,000
Operation of Vehicles		
Expenses	42,984	71,500
Mechanical Services		
Salaries	263,275	316,834
Expenses	338,645	471,000
Salaries	1,597,205	1,654,332
Expenses	<u>3,827,153</u>	<u>5,430,275</u>
	5,424,358	7,084,607
Fringe Benefits	<u>405,158</u>	<u>678,120</u>
Total	<u>\$ 5,829,517</u>	<u>\$ 7,762,728</u>

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Board of Trustees		
Salaries	-	-
Expenses	3,086	21,650
President's Office		
Salaries	596,208	684,734
Expenses	28,517	64,650
Wanaque Academic Center		
Salaries	154,947	493,467
Expenses	3,078	9,200
Public Safety Academy		
Salaries	346,393	159,751
Expenses	1,678	6,300
Passaic Academic Center		
Salaries	402,218	488,412
Expenses	1,844	11,475
Finance and Administration		
Salaries	243,668	272,950
Expenses	11,436	19,197
Institutional Administration, Bond Payments		
Salaries	-	-
Expenses	1,309,877	1,088,940
Accounting		
Salaries	458,688	564,479
Expenses	96,203	99,400
Bursar		
Salaries	240,497	270,870
Expenses	147,098	202,600
Human Resources		
Salaries	662,400	536,423
Expenses	156,515	208,500
Purchasing		
Salaries	247,124	269,498
Expenses	(355)	5,300
Academic Affairs		
Salaries	490,779	496,673
Expenses	162,747	192,650
Memberships		
Salaries	-	-
Expenses	190,589	270,436
Marketing		
Salaries	201,187	223,994
Expenses	243,957	360,000
Institutional Advancement		
Salaries	420,717	528,917
Expenses	635	10,750

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
Information Technology		
Salaries	1,040,823	1,428,567
Expenses	941,499	1,379,035
Media Services		
Salaries	204,909	165,671
Expenses	56,441	67,000
College Services		
Salaries	250,159	247,057
Expenses	25,005	56,000
Telecommunications		
Salaries	-	-
Expenses	58,798	31,200
Public Safety		
Salaries	1,122,734	1,180,298
Expenses	165,661	206,100
Legal & Auditing		
Salaries	170,313	179,370
Expenses	80,767	87,000
Insurance		
Salaries	-	-
Expenses	67,885	70,000
Miscellaneous		
Salaries	-	-
Expenses	(2,885)	-
Salaries	7,253,764	8,191,131
Expenses	<u>3,750,073</u>	<u>4,467,383</u>
	11,003,837	12,658,514
Fringe Benefits	<u>1,817,267</u>	<u>2,166,440</u>
Total	<u>\$ 12,821,104</u>	<u>\$ 14,824,954</u>

**PASSAIC COUNTY COMMUNITY COLLEGE**  
**APPROVED FISCAL YEAR 2024 OPERATING BUDGET**  
**July 1, 2023 - June 30, 2024**

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>
<u>Expenditures Sub-Totals</u>		
Salaries	\$ 28,969,828	\$ 32,544,510
Expenses	\$ 8,889,610	\$ 11,873,643
Fringe Benefits	\$ 7,956,247	\$ 8,944,013
Total General & Educational Exp.	<u>\$ 45,815,685</u>	<u>\$ 53,362,167</u>
Capital	<u>96,443</u>	<u>-</u>
Total General, Education & Extraordinary	<u>\$ 45,912,128</u>	<u>\$ 53,362,167</u>



Passaic County Community College  
Approved Capital Budget for Paterson, Wanaque, Wayne and Passaic Campuses  
Fiscal Year July 1, 2023 - June 30, 2024

SUMMARY

CHAPTER 12 FUNDING (ATTACHMENT A)	\$	3,944,831
COUNTY OF PASSAIC FUNDING (ATTACHMENT B)	\$	2,098,982
TOTAL	\$	6,043,813

**ATTACHMENT A**  
**Passaic County Community College**  
**Approved Capital Budget for Paterson, Wanaque, Wayne and Passaic Campuses**  
**Fiscal Year July 1, 2023 - June 30, 2024**

**CHAPTER 12 FUNDING**

<u>Department</u>	<u>Dept.</u>	<u>Item Type</u>	<u>Description</u>	<u>Projected Cost</u>
<b><i>Campus Wide</i></b>				
Facilities	7000	CONSTRUCTION	HVAC Replacements	\$ 800,000
Facilities	7000	CONSTRUCTION	Building Management System for Roof Top Units	\$ 400,000
Facilities	7000	CONSTRUCTION	Lighting Upgrades	\$ 225,000
Facilities	7000	CONSTRUCTION	Classroom Improvements	\$ 344,831
<b><i>Academic &amp; Founders Hall</i></b>				
Facilities	7000	CONSTRUCTION	Chiller Replacement	\$ 800,000
<b><i>Passaic Campus</i></b>				
Facilities	7000	CONSTRUCTION	Heat Pump & Cassette Replacements	\$ 400,000
Facilities	7000	CONSTRUCTION	Roof Replacement	\$ 975,000
<b>TOTAL CHAPTER 12 FUNDING</b>				<b>\$ 3,944,831</b>

**ATTACHMENT B**  
**Passaic County Community College**  
**Approved Capital Budget for Paterson, Wanaque, Wayne and Passaic Campuses**  
**Fiscal Year July 1, 2023 - June 30, 2024**

**COUNTY OF PASSAIC FUNDING**

	<u>Department</u>	<u>Dept.</u>	<u>Quantity</u>	<u>Item Type</u>	<u>Description</u>	<u>Item Cost</u>	<u>Projected Cost</u>
1	Information Technology	0725	10	COMPUTER EQUIPMENT	Laser Printer HP5. (networked workgroup)	\$ 1,250	\$ 12,500
2	Information Technology	0725	20	COMPUTER EQUIPMENT	VDI Thin Client	\$ 360	\$ 7,200
3	Information Technology	0725	200	COMPUTER EQUIPMENT	Laptop Computer	\$ 1,000	\$ 200,000
4	Information Technology	0725	1	COMPUTER EQUIPMENT	Network Switch Refresh (all locations)	\$ 570,000	\$ 570,000
5	Information Technology	0725	10	COMPUTER EQUIPMENT	Refresh of HPE Simplivity Servers/Storage	\$ 24,000	\$ 240,000
6	Information Technology	0725	7	COMPUTER EQUIPMENT	Data Closet UPS	\$ 1,200	\$ 8,400
7	Information Technology	0725	100	COMPUTER EQUIPMENT	Monitor	\$ 150	\$ 15,000
8	Information Technology	0725	1	COMPUTER EQUIPMENT	Wiring power & CAT 6 cables to equip classrooms with computers (all locations)	\$ 25,000	\$ 25,000
9	Media Services	0726	10	AUDIO VISUAL EQUIPMENT	Digital Signage Boxes	\$ 500	\$ 5,000
10	Media Services	0726	1	AUDIO VISUAL EQUIPMENT	WAC Multi-purpose HyFles Conference Room	\$ 50,000	\$ 50,000
11	Media Services	0726	20	AUDIO VISUAL EQUIPMENT	Classroom Upgrades for Lecture Capture (various campuses)	\$ 5,000	\$ 100,000
12	College Support Services	0750	1	COMPUTER EQUIPMENT	ImageRunner Advance for HR	\$ 10,923	\$ 10,923
13	College Support Services	0750	1	COMPUTER EQUIPMENT	ImageRunner Advance for Docu-Center	\$ 24,101	\$ 24,101
14	Fine & Performing Arts (Music)	2104	2	COMPUTER EQUIPMENT	Laser Printer (non-networked)	\$ 225	\$ 450
15	Fine & Performing Arts (Music)	2104	2	COMPUTER EQUIPMENT	Laptop Computer	\$ 1,000	\$ 2,000
16	Communications	2115	1	INSTRUCTIONAL EQUIPMENT	Curtains and Rails for Studio	\$ 30,000	\$ 30,000
17	Biology & Physical Sciences	2201	5	COMPUTER EQUIPMENT	Laptop Computer	\$ 1,000	\$ 5,000
18	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Anatomy Human Silicone Tissue Syntech - Male	\$ 63,598	\$ 63,598
19	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Anatomy Human Silicone Tissue Syntech - Female	\$ 63,598	\$ 63,598

**ATTACHMENT B**  
**Passaic County Community College**  
**Approved Capital Budget for Paterson, Wanaque, Wayne and Passaic Campuses**  
**Fiscal Year July 1, 2023 - June 30, 2024**

**COUNTY OF PASSAIC FUNDING**

	<u>Department</u>	<u>Dept.</u>	<u>Quantity</u>	<u>Item Type</u>	<u>Description</u>	<u>Item Cost</u>	<u>Projected Cost</u>
20	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Safety Enclosure Fume Hood	\$ 6,271	\$ 6,271
21	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Refrigerator General Purpose	\$ 3,766	\$ 3,766
22	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Thermo Scientific Chest Freezer	\$ 17,415	\$ 17,415
23	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	CO2 Incubator	\$ 7,596	\$ 7,596
24	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Physics Laboratory Kit	\$ 3,676	\$ 3,676
25	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Astronomy Laboratory Startup Kit	\$ 3,676	\$ 3,676
26	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Complete Histology Slide Set for Anatomy & Physiology	\$ 7,000	\$ 7,000
27	Biology & Physical Sciences	2201	5	INSTRUCTIONAL EQUIPMENT	Fisherbrand Variable Speed Mini Vortex	\$ 324	\$ 1,620
28	Biology & Physical Sciences	2201	6	INSTRUCTIONAL EQUIPMENT	Thermo Scientific Mini Centrifuge	\$ 1,440	\$ 8,640
29	Biology & Physical Sciences	2201	2	INSTRUCTIONAL EQUIPMENT	Mettler Toledo NewClassic ME Precision Balance	\$ 3,424	\$ 6,848
30	Biology & Physical Sciences	2201	1	INSTRUCTIONAL EQUIPMENT	Chemistry Hot Plate & Spectrophotometers	\$ 5,374	\$ 5,374
31	Engineering	2225	20	INSTRUCTIONAL EQUIPMENT	Ergonomic Stool for Lab	\$ 350	\$ 7,000
32	Engineering	2225	2	INSTRUCTIONAL EQUIPMENT	Round Table for Lab	\$ 500	\$ 1,000
33	Developmental Math	2320	3	INSTRUCTIONAL EQUIPMENT	High Quality Porcelain Whiteboard	\$ 495	\$ 1,485
34	Developmental Math	2320	5	INSTRUCTIONAL EQUIPMENT	Dry Erase Board	\$ 349	\$ 1,745
35	Continuing Education	2600	8	FURNITURE	Classroom Chair w/o arms	\$ 200	\$ 1,600
36	Continuing Education	2600	8	FURNITURE	Classroom Desk, Single	\$ 200	\$ 1,600
37	Non Credit Fire Training	2610	1	INSTRUCTIONAL EQUIPMENT	Air Cascade System upgrade	\$ 22,344	\$ 22,344
38	Non Credit Fire Training	2610	10	INSTRUCTIONAL EQUIPMENT	Turnout Gear	\$ 4,256	\$ 42,560

**ATTACHMENT B**  
**Passaic County Community College**  
**Approved Capital Budget for Paterson, Wanaque, Wayne and Passaic Campuses**  
**Fiscal Year July 1, 2023 - June 30, 2024**

**COUNTY OF PASSAIC FUNDING**

<u>Department</u>	<u>Dept.</u>	<u>Quantity</u>	<u>Item Type</u>	<u>Description</u>	<u>Item Cost</u>	<u>Projected Cost</u>
39 Non Credit Fire Training	2610	10	INSTRUCTIONAL EQUIPMENT	Self Contained Breathing Apparatus	\$ 6,620	\$ 66,198
40 Non Credit Fire Training	2610	3	INSTRUCTIONAL EQUIPMENT	Ladders	\$ 820	\$ 2,460
41 Non Credit Fire Training	2610	3	INSTRUCTIONAL EQUIPMENT	Thermal Imaging Cameras	\$ 3,416	\$ 10,248
42 EMT Program	2620	2	INSTRUCTIONAL EQUIPMENT	EMT Training Simulators	\$ 14,296	\$ 28,591
43 Facilities	7000	1	SECURITY EQUIPMENT	Surveillance System Upgrade	\$ 35,000	\$ 35,000
44 Facilities	7000	1	SECURITY EQUIPMENT	Access Control Upgrades	\$ 35,000	\$ 35,000
45 Facilities	7000	1	FLOORING	College Wide Flooring Replacements	\$ 50,000	\$ 50,000
46 Custodial Services	7201	5	FACILITIES EQUIPMENT	Commercial Carpet Vacuums	\$ 400	\$ 2,000
47 Custodial Services	7201	1	FACILITIES EQUIPMENT	Carpet Extractor	\$ 3,500	\$ 3,500
48 Vehicles	7501	1	EQUIPMENT & SUPPLIES	Mini Skid Steer Loader (36" W)	\$ 37,000	\$ 37,000
49 Mechanical Services	7601	1	FACILITIES EQUIPMENT	Motor & Pump Replacements	\$ 15,000	\$ 15,000
50 Mechanical Services	7601	20	FACILITIES EQUIPMENT	Bottle Filling Stations	\$ 4,000	\$ 80,000
51 Mechanical Services	7601	100	FACILITIES EQUIPMENT	Restroom Hand Dryers	\$ 1,500	\$ 150,000

**TOTAL COUNTY OF PASSAIC FUNDING**

**\$ 2,098,982**

**PASSAIC COUNTY COMMUNITY COLLEGE**
**SCHEDULE OF TUITION AND FEES**
**For Academic Sessions of Fall 2023 through Summer 2024**
**2023-2024**

<b>TUITION (Per Credit)</b>		<b>Approved 2023-2024</b>
In-County Residents		\$183.00
Out-of-County Residents		\$250.00
Out-of-State Residents		\$320.00
Veteran Status		\$183.00
<b>DUAL ENROLLMENT/HIGH SCHOOL STUDENTS TUITION (Per Credit)</b>		
PCCC courses at high school locations taught by high school teachers		\$62.00
PCCC courses at high school locations taught by PCCC instructors		\$134.00
PCCC courses at PCCC campuses when taught by PCCC instructors		\$134.00
<b>GENERAL FEES</b>		
Student Activity Fee (per credit)		\$3.00
<b>REGISTRATION, BURSAR &amp; OTHER FEES</b>		
Examination Services Fee (standard examinations, each occurrence)		\$30.00
Course Placement Examination and/or Alternate Department Examination (each occurrence)		\$50.00
Prior Learning Portfolio Review (each occurrence)		\$125.00
Credit by Examination (per course)		\$125.00
Credit by Examination (NU 101)		\$250.00
Nursing Clinical Fee		\$1,000.00
Non-Attendance Fee (per course)		\$125.00
Payment Plan Set-up Fee		\$45.00
Late Payment Fee with Payment Plan		\$10.00
Late Payment without a Payment Plan		\$70.00
Transcript Fee		\$5.00
Degree Verification Fee		\$7.00
Diploma Replacement		\$60.00
Overnight Mail (per item)		\$25.00
Non-Credit Certificate Replacement Fee		\$15.00
Return Check Fee		\$40.00
ID Card Replacement		\$15.00
Parking Decal Replacement		\$15.00
<b>LIBRARY AND MATERIAL CHARGES</b>		
Copy and/or Scan (per page)		\$0.10
Overdue Circulation Materials (per day)		\$0.25
<i>Computer bibliographic search, damage to library materials, interlibrary loan, and lost library materials are charged at cost.</i>		
<i>Course material charges may be included on student billing when applicable.</i>		

<b>Course Number</b>	<b>Course Name</b>	<b>Approved 2023-2024</b>
AC-225	FEDERAL TAXATION - THEORY AND PRACTICE	\$62.00
AC-251	ACCOUNTING INTERNSHIP	\$330.00
AR-101	DRAWING I	\$64.00
AR-102	DRAWING II	\$64.00
AR-108	TWO-DIMENSIONAL DESIGN	\$64.00
AR-110	INTRODUCTION TO GRAPHIC DESIGN	\$240.00
AR-112	COLOR THEORY	\$170.00
AR-113	PORTFOLIO PREPARATION	\$170.00
AR-120	INTRODUCTION TO PAINTING	\$170.00
AR-209	FIGURE DRAWING	\$240.00
AR-210	LAYOUT AND PUBLICATION DESIGN	\$240.00
AR-211	ADVANCED GRAPHIC DESIGN	\$175.00
ARB-101	ELEMENTARY ARABIC I	\$105.00
ARB-201	ELEMENTARY ARABIC II	\$105.00
BIT-105	BIOTECHNOLOGY METHODS AND PROCEDURES	\$225.00
BIT-110	BIOTECHNOLOGY II	\$225.00
BS-100	HUMAN BIOLOGY	\$225.00
BS-101	BIOLOGY I	\$225.00
BS-102	BIOLOGY II	\$225.00
BS-103	ANATOMY AND PHYSIOLOGY I	\$225.00
BS-104	ANATOMY AND PHYSIOLOGY II	\$225.00
BS-201	FUNDAMENTALS OF EXERCISE PHYSIOLOGY	\$225.00
BS-203	MICROBIOLOGY	\$225.00
BS-204	INTRODUCTION TO ECOLOGY	\$225.00
BS-207	CELL BIOLOGY	\$225.00
BS-218	INTRODUCTION TO MOLECULAR GENETICS	\$225.00
CH-103	INTRODUCTION TO ORGANIC AND INORGANIC CHEMISTRY	\$225.00
CH-111	GENERAL CHEMISTRY I	\$225.00
CH-112	GENERAL CHEMISTRY II	\$225.00
CH-211	ORGANIC CHEMISTRY I	\$225.00
CH-212	ORGANIC CHEMISTRY II	\$225.00
CIS-101	COMPUTER CONCEPTS AND APPLICATIONS	\$240.00
CIS-103	COMPUTER KEYBOARDING	\$65.00
CIS-106	LINUX FUNDAMENTALS	\$65.00
CIS-107	INFORMATION TECHNOLOGY FUNDAMENTALS AND APPLICATIONS	\$175.00
CIS-108	PROGRAMMING FUNDAMENTALS	\$175.00
CIS-116	SOFTWARE/HARDWARE MAINTENANCE AND DIAGNOSTICS	\$175.00
CIS-125	MICROCOMPUTER SOFTWARE I	\$175.00
CIS-126	MICROCOMPUTER SOFTWARE II	\$175.00
CIS-160	FUNDAMENTALS OF COMPUTER SCIENCE I	\$175.00
CIS-161	FUNDAMENTALS OF COMPUTER SCIENCE II	\$175.00
CIS-165	FUNDAMENTALS OF C++ PROGRAMMING	\$175.00
CIS-166	JAVA PROGRAMMING	\$175.00
CIS-170	WEBSITE DESIGN AND TOOLS	\$175.00
CIS-180	NETWORKING ESSENTIALS	\$175.00

<b>Course Number</b>	<b>Course Name</b>	<b>Approved 2023-2024</b>
CIS-202	SYSTEMS ANALYSIS AND DESIGN	\$175.00
CIS-210	ADVANCED TOPICS IN COMPUTER AND INFORMATION SCIENCES	\$175.00
CIS-212	EMERGING TECHNOLOGY	\$175.00
CIS-236	COMPUTER ORGANIZATION AND ARCHITECTURE	\$175.00
CIS-240	MOBILE APPS DEVELOPMENT	\$175.00
CIS-250	DISCRETE STRUCTURES	\$175.00
CIS-260	DATA STRUCTURES	\$175.00
CIS-271	WEB CLIENT DEVELOPMENT	\$175.00
CIS-273	WEB GRAPHICS	\$175.00
CIS-275	WEB SERVER DEVELOPMENT	\$175.00
CIS-281	NETWORK ADMINISTRATION I	\$175.00
CIS-282	NETWORK ADMINISTRATION II	\$175.00
CIS-283	NETWORKING INFRASTRUCTURE	\$175.00
CIS-286	NETWORKING SECURITY FUNDAMENTALS	\$175.00
CIS-289	COMPUTER FORENSICS AND INVESTIGATIONS	\$175.00
CIS-290	DATABASE FUNDAMENTALS	\$175.00
CIS-294	COMPUTER INFORMATION SCIENCES INTERNSHIP	\$105.00
CIS-295	CAPSTONE PROJECT	\$175.00
CJ-205	CRIMINAL JUSTICE INTERNSHIP I	\$105.00
CJ-206	CRIMINAL JUSTICE INTERNSHIP II	\$105.00
COL-103	COLLEGE SUCCESS (per website *Not to exceed)	\$550.00
COM-104	VIDEO PRODUCTION	\$135.00
COM-106	DIGITAL VIDEO EDITING	\$135.00
COM-109	VIDEO PRODUCTION II, STUDIO PRODUCTION	\$135.00
COM-294	CAPSTONE IN DIGITAL MEDIA PRODUCTION	\$150.00
CU-105	CULINARY FUNDAMENTALS	\$350.00
CU-107	GARDE MANGER	\$350.00
CU-109	CULINARY COOKING METHODS	\$350.00
CU-202	CULINARY EXTERNSHIP	\$350.00
CU-206	CONTEMPORARY FUSION CUISINE	\$450.00
CU-208	INTERNATIONAL CUISINE	\$450.00
DE-010	ACADEMIC ENGLISH I	\$105.00
DE-020	ACADEMIC ENGLISH II	\$105.00
DE-025	ADVANCED STUDIES IN ACADEMIC ENGLISH	\$32.00
ECE-202	SUPERVISED FIELD EXPERIENCE	\$330.00
ECE-203	SUPERVISED FIELD EXPERIENCE II	\$330.00
ECE-210	CDA FIELD EXPERIENCE	\$175.00
EMT-207	EMERGENCY MEDICAL TECHNICIAN	\$350.00
EN-090	EMERSION LEARNING PRACTICUM (PAIRED WITH EN-101)	\$70.00
ENR-020	INTERMEDIATE ELS READING AND SPEAKING I	\$105.00
ENR-030	INTERMEDIATE ELS READING AND SPEAKING II	\$105.00
ENR-040	ADVANCED ELS READING AND SPEAKING I	\$105.00
ENR-107	ADVANCED ELS READING AND SPEAKING II	\$64.00
ENW-020	INTERMEDIATE ACADEMIC ELS WRITING I	\$105.00
ENW-030	INTERMEDIATE ACADEMIC ELS WRITING II	\$105.00
ENW-040	ADVANCED ACADEMIC ELS WRITING I	\$105.00
ENW-107	ADVANCED ACADEMIC ELS WRITING II	\$64.00



<b>Course Number</b>	<b>Course Name</b>	<b>Approved 2023-2024</b>
ES-101	INTRODUCTION TO ENGINEERING	\$64.00
ES-105	ENGINEERING GRAPHICS	\$175.00
ET-101	FUNDAMENTALS OF CAD	\$64.00
ET-111	DC SYSTEMS	\$545.00
ET-112	AC CIRCUITS	\$545.00
ET-121	BASIC ELECTRONICS I	\$545.00
ET-204	AUTOCAD MECHANICAL 3D MODELING AND RAPID PROTOTYPING	\$545.00
ET-205	AUTOCAD CIVIL 3D MODELING AND RAPID PROTOTYPING	\$545.00
ET-206	AUTOCAD REVIT ARCHITECTURE 3D MODELING AND RAPID PROTOTYPING	\$545.00
ET-225	ELECTRONICS II	\$545.00
ET-226	DIGITAL CIRCUITS	\$545.00
ET-227	INTRODUCTION TO MICROPROCESSOR	\$545.00
ET-228	PROGRAMMING THE MICROCONTROLLER FOR APPLICATIONS	\$545.00
ET-230	INTRODUCTION TO PROGRAMMABLE LOGIC CONTROLLER	\$545.00
ET-235	ADVANCED PROGRAMMABLE LOGIC CONTROLLER	\$545.00
ET-290	APPLIED CAPSTONE PROJECT LAB	\$545.00
FR-101	ELEMENTARY FRENCH I	\$105.00
FR-102	ELEMENTARY FRENCH II	\$105.00
FR-201	INTERMEDIATE FRENCH I	\$105.00
FS-210	CURRENT ISSUES IN FIRE SCIENCE/CAPSTONE	\$330.00
GD-110	INTRODUCTION TO GRAPHIC DESIGN	\$240.00
GD-170	WEBSITE DESIGN AND TOOLS	\$240.00
GD-205	TYPOGRAPHY	\$240.00
GD-210	LAYOUT AND PUBLICATION DESIGN	\$240.00
GD-211	ADVANCED DESIGN AND MOTION GRAPHICS	\$240.00
GD-230	PORTFOLIO PREPARATION	\$240.00
GD-273	WEB GRAPHICS	\$240.00
GD-294	GRAPHIC DESIGN INTERNSHIP	\$105.00
GD-299	GRAPHIC DESIGN PORTFOLIO	\$240.00
HD-201	PRINCIPLES OF DIALYSIS	\$100.00
HD-202	CLINICAL PRINCIPLES AND PRACTICE OF DIALYSIS	\$100.00
HIM-212	HEALTHCARE INFORMATION SYSTEMS AND TECHNOLOGIES	\$330.00
HS-207	HUMAN SERVICES PROGRAM FIELD EXPERIENCE I	\$105.00
HS-208	HUMAN SERVICES PROGRAM FIELD EXPERIENCE II	\$105.00
MA-010A	BASIC MATHEMATICS A	\$50.00
MA-010B	BASIC MATHEMATICS B	\$50.00
MA-022	MATHEMATICS FUNDAMENTALS FOR LIBERAL ARTS	\$50.00
MA-025	ACCELERATED ALGEBRA - SELF-PACED	\$75.00
MA-025A	ALGEBRA A	\$106.00
MA-025B	ALGEBRA B	\$106.00
MA-080	COLLEGE ALGEBRA SUPPORT	\$70.00
MA-108	COLLEGE ALGEBRA (SUPPLEMENTAL INSTRUCTION SECTIONS ONLY)	\$41.00
MA-109	PRE-CALCULUS MATHEMATICS (SUPPLEMENTAL INSTRUCTION SECTIONS ONLY)	\$41.00
MA-120	CALCULUS I (SUPPLEMENTAL INSTRUCTION SECTIONS ONLY)	\$41.00
MAE-101	ADMINISTRATIVE PRINCIPLES AND PRACTICES FOR MEDICAL ASSISTANTS	\$330.00
MAE-115	PHLEBOTOMY	\$330.00
MAE-200	CLINICAL PRINCIPLES FOR MEDICAL ASSISTANTS	\$330.00
MAE-250	MEDICAL ASSISTANT INTERNSHIP	\$330.00
MAE-255	MEDICAL ASSISTANT SEMINAR	\$200.00

<b>Course Number</b>	<b>Course Name</b>	<b>Approved 2023-2024</b>
MU-101	MUSIC FUNDAMENTALS	\$250.00
MU-102	COLLEGE ENSEMBLE	\$105.00
MU-106	APPRECIATION OF MUSIC	\$129.50
MU-115	INTRODUCTION TO MUSIC TECHNOLOGY	\$250.00
MU-135	APPLIED MUSIC I	\$155.00
MU-136	APPLIED MUSIC II	\$155.00
MU-137	APPLIED MUSIC III	\$155.00
MU-138	APPLIED MUSIC IV	\$155.00
MU-139	APPLIED MUSIC V	\$155.00
MU-160	MUSIC THEORY I	\$250.00
MU-161	MUSIC THEORY II	\$250.00
MU-170	FUNCTIONAL CLASS PIANO I	\$250.00
MU-171	FUNCTIONAL CLASS PIANO II	\$250.00
MU-180	EAR TRAINING I	\$250.00
MU-181	EAR TRAINING II	\$250.00
MU-190	AUDIO ENGINEERING I	\$250.00
MU-191	AUDIO ENGINEERING II	\$250.00
MU-260	MUSIC THEORY III	\$250.00
MU-270	FUNCTIONAL CLASS PIANO III	\$250.00
MU-280	EAR TRAINING III	\$250.00
MU-290	AUDIO ENGINEERING III	\$250.00
MU-295	MUSIC TECHNOLOGY INTERNSHIP	\$325.00
NUR-101	NURSING I	\$2,580.00
NUR-102	NURSING II	\$2,580.00
NUR-195	NURSING MOBILITY	\$275.00
NUR-201	NURSING III	\$2,580.00
NUR-202	NURSING IV	\$2,580.00
NUR-203	NURSING TRANSITION	\$275.00
PA-114	BAKING FUNDAMENTALS	\$350.00
PA-116	RESTAURANT BAKESHOP	\$350.00
PA-118	INTERMEDIATE BAKING	\$450.00
PA-212	BAKING INTERNSHIP	\$350.00
PA-216	ADVANCED PASTRY & BAKING I	\$450.00
PA-218	ADVANCED PASTRY & BAKING II	\$450.00
PE-114	FIRST AID, CPR, AND SAFETY EDUCATION	\$170.00
PE-116	CONCEPTS OF FITNESS AND WELLNESS	\$170.00
PE-119	PREVENTION AND CARE OF ATHLETICS (CARE AND PREVENTION)	\$170.00
PHE-212	OBSERVATIONS OF PUBLIC HEALTH AGENCIES	\$170.00
PLB-110	PLUMBING I	\$560.00
PLB-115	PLUMBING II	\$560.00
PLB-250	PLUMBING CAPSTONE	\$62.00
PS-394	STATISTICS FOR BEHAVIORAL SCIENCE	\$75.00
PT-101	INTRODUCTION TO PHOTOGRAPHY	\$64.00
PY-101	COLLEGE PHYSICS I	\$200.00
PY-102	COLLEGE PHYSICS II	\$200.00
PY-120	PHYSICS I	\$200.00
PY-121	PHYSICS II	\$200.00
RA-101	INTRODUCTION TO RADIOLOGIC SCIENCE	\$275.00
RA-102	PRINCIPLES OF RADIOLOGIC SCIENCE I	\$275.00

<b>Course Number</b>	<b>Course Name</b>	<b>Approved 2023-2024</b>
RA-103	RADIOLOGIC PRACTICUM AND CRITIQUE SEMINAR	\$1,110.00
RA-105	RADIOGRAPHIC IMAGING EQUIPMENT	\$275.00
RA-106	PRINCIPLES OF RADIOLOGIC SCIENCE II	\$275.00
RA-108	RADIOLOGIC PRACTICUM II	\$1,340.00
RA-110	RADIOLOGIC PRACTICUM III	\$1,340.00
RA-202	PRINCIPLES OF RADIOLOGIC SCIENCE III	\$270.00
RA-203	RADIOLOGIC PRACTICUM IV FILM CRITIQUE SEMINAR	\$1,340.00
RA-207	RADIOLOGIC PRACTICUM V FILM CRITIQUE SEMINAR	\$1,340.00
RA-209	ADVANCED RADIOLOGIC PRACTICUM	\$1,340.00
RM-105	DINING ROOM SERVICE	\$200.00
SC-103	NUTRITION	\$200.00
SC-104	INTRODUCTION TO ENVIRONMENTAL SCIENCE	\$200.00
SC-105	ASTRONOMY	\$200.00
SC-109	INTRODUCTION TO FORENSIC SCIENCE	\$200.00
SC-112	SPORTS NUTRITION	\$200.00
SC-202	INTRODUCTION TO GEOLOGY	\$200.00
SC-290	SELECT TOPICS IN SCIENCE	\$200.00
SCM-275	SUPPLY CHAIN INTERSHIP I	\$100.00
SCM-280	SUPPLY CHAIN INTERSHIP II	\$100.00
SP-101	ELEMENTARY SPANISH I	\$105.00
SP-102	ELEMENTARY SPANISH II	\$105.00
SU-101	INTRODUCTION TO SURGICAL TECH WITH LAB	\$500.00
SU-105	SURGICAL PROCEDURES WITH LAB	\$1,000.00
WLD-110	INTRODUCTION TO WELDING FUNDAMENTALS	\$572.00
WLD-115	INTERMEDIATE WELDING	\$572.00
WLD-120	ADVANCED WELDING	\$572.00

# Fiscal Year 2024 Budget & Analysis

Presentation by: Dr. Steven M. Rose  
& Steven D. Hardy



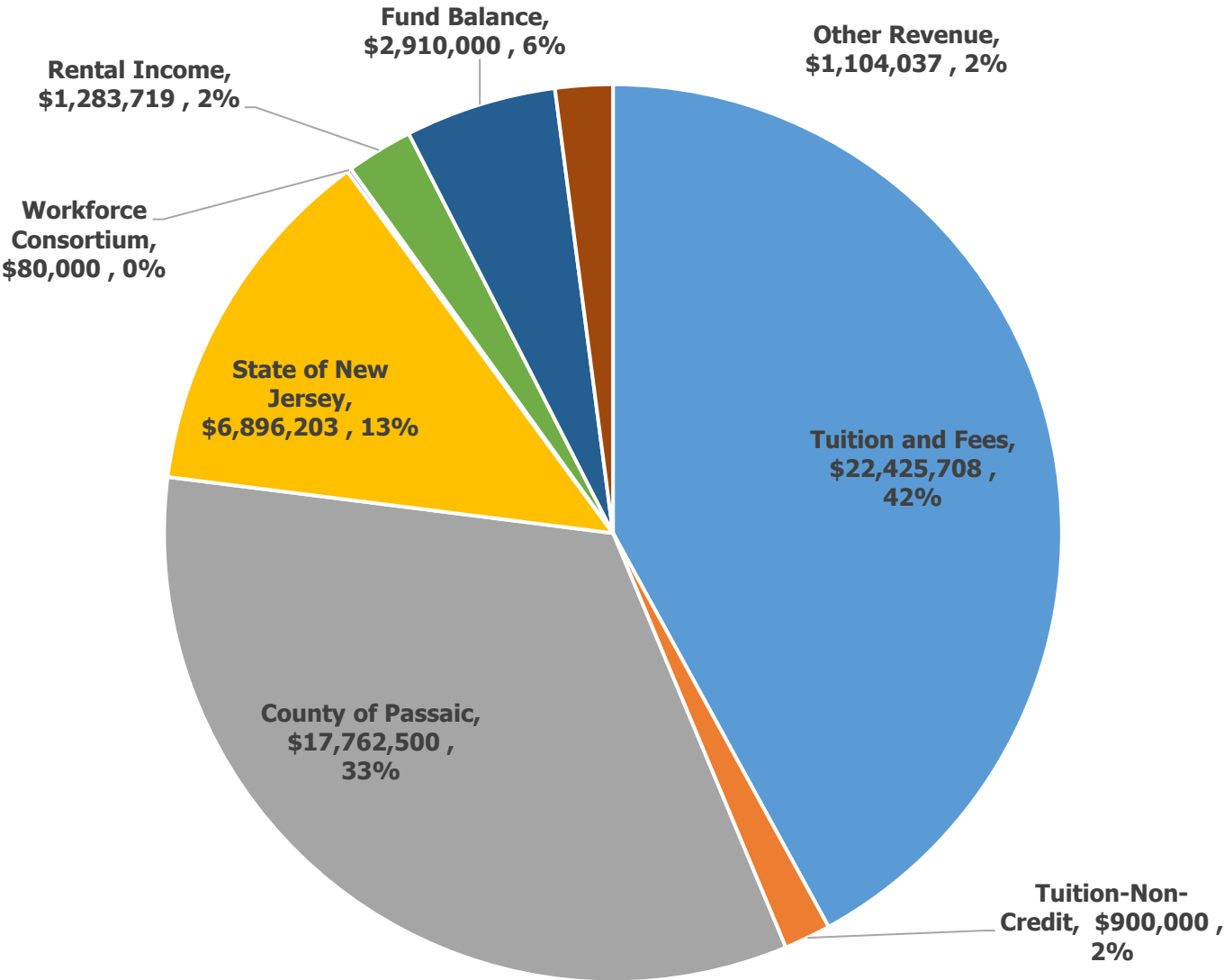


## Proposed FY2024 Budget - Revenues

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2022 <u>June 30, 2023</u>	Proposed Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>	
<b><u>REVENUE:</u></b>				
Tuition-Credit	\$ 17,238,881	\$ 19,289,089	\$ 19,130,314	Decrease of 5% (from 108,836.0 to 103,777.3 credits)
Tuition-Non-Credit	456,952	900,000	900,000	
Fees	3,200,509	4,097,297	3,295,394	
Passaic County Operating Support	17,164,500	17,250,000	17,762,500	Based on funding formula
State of New Jersey Support	7,177,531	7,173,080	6,896,203	
Workforce Consortium (Return on Investment)	77,557	75,000	80,000	
From Fund Balance	-	740,185	2,910,000	Funding from Reserves
Rental Income - Memorial Hall				
Less Deferred Maintenance	1,255,902	1,234,345	1,283,719	
Other Revenue	6,187,460	2,815,069	1,104,037	Pandemic Aid
Total College Revenue	<u>\$ 52,759,292</u>	<u>\$ 53,574,065</u>	<u>\$ 53,362,167</u>	
Passaic County Capital Allocation (Minor)	-	-	-	
Total General, Education & Extraordinary	<u>\$ 52,759,292</u>	<u>\$ 53,574,065</u>	<u>\$ 53,362,167</u>	
Auxiliary and Agency Services				
Food Service	374,856	655,240	655,240	
Child Care Center	1,643,054	1,983,484	1,733,054	
Student Government Association	210,987	324,550	311,332	
Total Auxiliary and Agency Services	2,228,898	2,963,274	2,699,626	
Total Revenue	<u>\$ 54,988,190</u>	<u>\$ 56,537,339</u>	<u>\$ 56,061,793</u>	

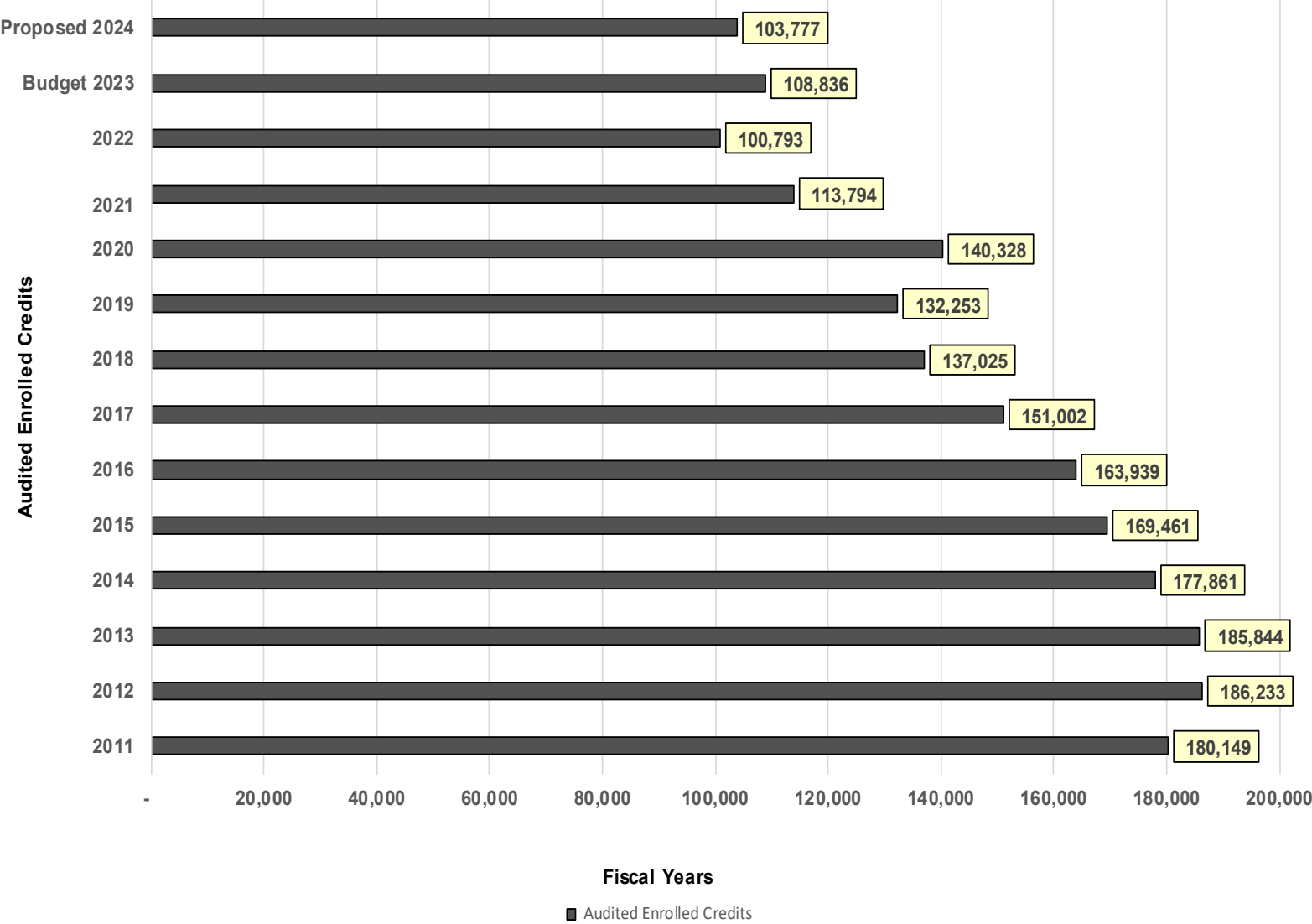


# Proposed FY2024 Budget - Revenues



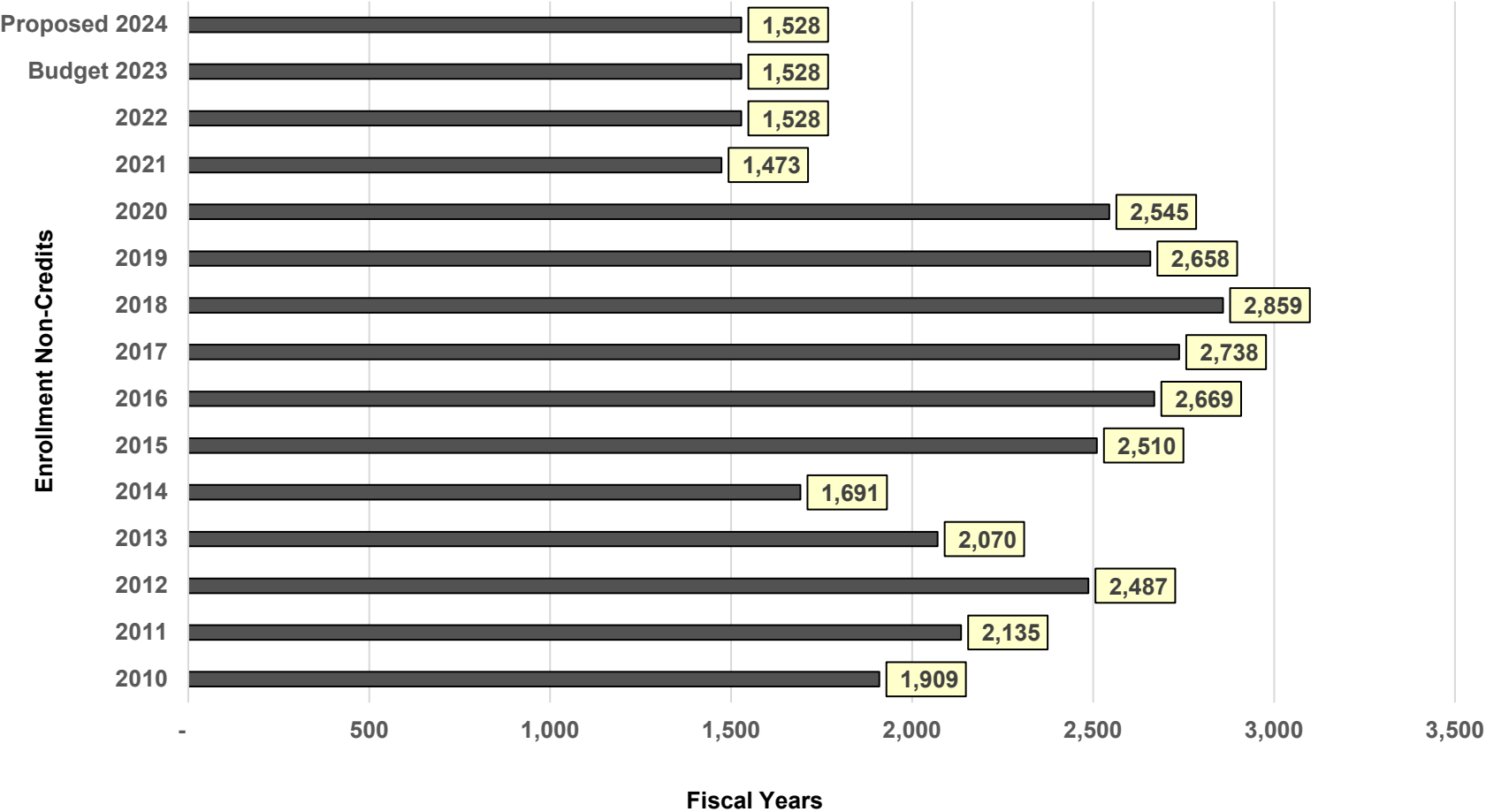


# Proposed FY2024 Budget –Enrolled Credits





# Proposed FY2024 Budget – Enrollment Non-Credits





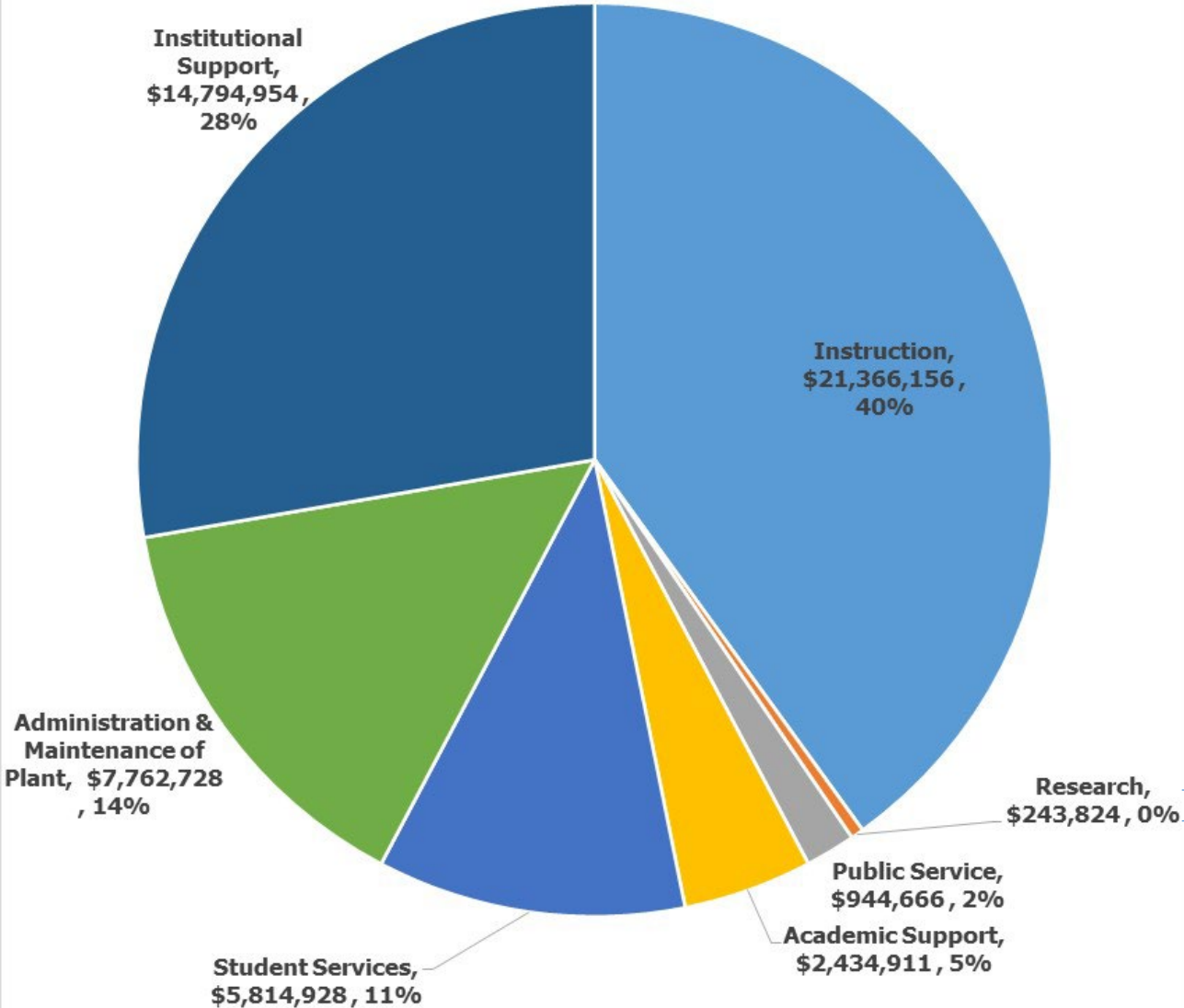


# Proposed FY2024 Budget - Expenditures

	Actual Fiscal Year July 1, 2021 <u>June 30, 2022</u>	Approved Fiscal Year Budget July 1, 2022 <u>June 30, 2023</u>	Proposed Fiscal Year Budget July 1, 2023 <u>June 30, 2024</u>	
<b><u>EXPENDITURES:</u></b>				
Instruction	\$ 20,325,230	\$ 21,906,968	\$ 21,346,156	
Research	172,329	230,196	243,824	
Public Service	802,642	814,488	944,666	
Academic Support	1,925,758	2,439,172	2,434,911	
Student Services	3,939,524	6,027,268	5,804,928	
Operation & Maintenance of Plant	5,829,517	7,887,017	7,762,728	
Institutional Support	12,016,473	14,268,957	14,824,954	} Aid for Facilities & Public Safety
Total General & Educational Exp.	<u>\$ 45,011,473</u>	<u>\$ 53,574,065</u>	<u>\$ 53,362,167</u>	
College Capital (Minor)	<u>96,443</u>	<u>-</u>	<u>-</u>	
Total General, Education & Extraordinary	<u>\$ 45,107,916</u>	<u>\$ 53,574,065</u>	<u>\$ 53,362,167</u>	
Auxiliary and Agency Services				
Food Service	619,309	655,240	655,240	
Child Care Center	1,643,054	1,983,484	1,733,054	
Student Government Association	245,882	324,550	311,332	
Total Auxiliary and Agency Services	<u>2,508,245</u>	<u>2,963,274</u>	<u>2,699,626</u>	
Total Expenditures	<u>\$ 47,519,718</u>	<u>\$ 56,537,339</u>	<u>\$ 56,061,793</u>	
Net Surplus/(Deficit)	<u>\$ 7,468,472</u>	<u>\$ 0</u>	<u>\$ 0</u>	} Addition to Reserves



# Proposed FY2024 Budget - Expenditures



.46% - Displayed because it is a major category in the audit



# Proposed FY2024 Budget – Major Expenditures Categories

## Major College Expense Categories

Expenditures	Adopted FY2023	Proposed FY2024
Salaries	33,236,145	32,554,510
Fringe Benefits	8,671,550	8,944,013
Rental of Premises	1,980,000	2,200,000
Debt Service	920,075	808,940
Utilities	1,775,000	1,775,000
Required Expenses*	786,520	901,456
Subtotal	\$47,369,290	\$47,183,920
Remaining College Expenses**	\$6,204,775	\$6,178,247
Total General & Educational Expenses	\$53,574,065	\$53,362,167

\* Credit Card Fees for Student Payments, Audit Fees, Internet, Telephone, Insurance, Membership, Accreditation, ID Cards, Parking Devices and Standardized Tests

\*\* Office Supplies, Travel, Building Repairs, Advertising, Custodial Supplies, Postage, Printing, Books, Software, Vehicle Repairs.



## Proposed FY2024 Budget – Capital Budgets

<b>County Capital</b>	
<b>Description</b>	<b>Amount</b>
Computer and Media Equipment	1,275,574
Furniture	3,200
Instructional Equipment, Security Equipment, Facilities Equipment and all other items	820,208
<b>TOTAL COUNTY OF PASSAIC FUNDING</b>	<b>\$ 2,098,982</b>

<b>Chapter 12 Capital</b>	
<b>Description</b>	<b>Amount</b>
Campus Wide	1,769,831
Academic & Founders Hall	800,000
Passaic Campus	1,375,000
<b>TOTAL CHAPTER 12 FUNDING</b>	<b>\$ 3,944,831</b>

**PASSAIC COUNTY COMMUNITY COLLEGE  
FISCAL YEAR 2022 ENROLLMENT AUDIT REPORT  
TOTAL CREDIT HOUR ENROLLMENTS PER SEMESTER  
WORKSHEET NO. 1A (WITH CALCULATED FTE)**

DIFFERENTIAL FUNDING CATEGORY	YEAR	ENROLLMENT (Census Date)	NON- ATTENDS CREDITS		FUNDABLE CREDIT HOURS
SUMMER III	2021	4,219.00	154.50		4,064.50
FALL	2021	35,842.00	754.00		35,088.00
FALL 12 WEEK	2021	9,080.00	840.00		8,240.00
FALL 7A	2021	320.00	77.00		243.00
FALL 7B	2021	1,978.00	306.00		1,672.00
WINTER	2022	1,298.00	88.00		1,210.00
SPRING	2022	34,100.00	651.00		33,449.00
SPRING 12 WEEK	2022	6,048.50	362.00		5,686.50
SPRING 7A	2022	822.00	54.00		768.00
SPRING 7B	2022	1,451.00	210.00		1,241.00
SUMMER I	2022	4,512.00	-		4,512.00
SUMMER II	2022	1,122.00	280.00		842.00

<b>TOTAL</b>		<b>100,792.50</b>	<b>3,776.50</b>		<b>97,016.00</b>
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<b>Total Credit Hours</b>	<b>97,016.00</b>	<b>Total FTE</b>	<b>3,234</b>
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**PASSAIC COUNTY COMMUNITY COLLEGE  
FISCAL YEAR 2022 ENROLLMENT AUDIT REPORT  
TOTAL CREDIT HOUR ENROLLMENTS PER TERM  
WORKSHEET NO. 1B**

	SUMMER	FALL	WINTER	SPRING
Credits derived from credit courses	9,419	45,243	1,210	41,145
Total per term	9,419	45,243	1,210	41,145
FTE total per term	<b>314</b>	<b>1,508</b>	<b>40</b>	<b>1,371</b>
Total				97,016
FTE				<b>3,234</b>

**PASSAIC COUNTY COMMUNITY COLLEGE  
FISCAL YEAR 2022 ENROLLMENT AUDIT REPORT  
COMPARISON OF FISCAL YEARS 2020, 2021 AND 2022  
WORKSHEET NO. 1C**

	FY 2020	FY 2021	FY 2022	Percentage Change
Credits derived from credit courses	129,177	110,566	97,016	-12.26%
Total	129,177	110,566	97,016	-12.26%
FTE	<b>4,306</b>	<b>3,686</b>	<b>3,234</b>	-12.26%

**PASSAIC COUNTY COMMUNITY COLLEGE  
REASONABLENESS TEST  
TUITION CALCULATED FROM CENSUS REPORT RESIDENCY CATEGORIES  
FISCAL YEAR 2022 ENROLLMENT AUDIT REPORT  
WORKSHEET NO. 3**

	ENROLLMENT								TOTALS
	IN-COUNTY		OUT-OF-COUNTY		OUT-OF-STATE			(Uncoded by Residence) <sup>1</sup>	
	FULL-TIME CRD. HRS.	PART-TIME CRD. HRS.	FULL-TIME CRD. HRS.	PART-TIME CRD. HRS.	FULL-TIME CRD. HRS.	PART-TIME CRD. HRS.	DUAL ENROLLMENT	CRD. HRS.	
Reporting Term Summer 2021									
SUMMER III SEMESTER	0.0	3,884.0	0.0	297.0	0.0	38.0	0.0	0.0	4,219.0
Reporting Term Fall 2020									
FALL SEMESTER	15,805.5	17,753.5	685.0	1,244.0	144.0	173.0	0.0	37.0	35,842.0
FALL 12 WEEK	1,801.5	6,326.5	159.5	455.0	156.5	152.5	0.0	28.5	9,080.0
FALL 7A	0.0	287.0	0.0	27.0	0.0	6.0	0.0	0.0	320.0
FALL 7B	0.0	1,770.0	24.0	176.0	0.0	6.0	0.0	2.0	1,978.0
Reporting Term Spring 2021									
WINTER SEMESTER	0.0	1,169.0	0.0	107.0	0.0	22.0	0.0	0.0	1,298.0
SPRING SEMESTER	14,123.0	17,548.0	757.0	1,232.0	181.0	259.0	0.0	0.0	34,100.0
SPRING 12 WEEK	1,088.0	4,291.0	24.5	347.0	96.0	193.0	0.0	9.0	6,048.5
SPRING 7A	0.0	751.0	0.0	64.0	0.0	7.0	0.0	0.0	822.0
SPRING 7B	0.0	1,278.0	0.0	157.0	0.0	16.0	0.0	0.0	1,451.0
Reporting Term Summer 2021									
SUMMER I SEMESTER	0.0	4,116.0	0.0	350.0	0.0	46.0	0.0	0.0	4,512.0
SUMMER II SEMESTER	0.0	937.0	0.0	78.0	0.0	107.0	0.0	0.0	1,122.0
TOTAL CREDIT HOURS	32,818.0	60,111.0	1,650.0	4,534.0	577.5	1,025.5	0.0	76.5	100,792.5
SUMMER III RATE	\$177.00	\$177.00	\$242.00	\$242.00	\$310.00	\$310.00	\$60.00	\$177.00	
FALL20 - SUM21 RATE	\$177.00	\$177.00	\$242.00	\$242.00	\$310.00	\$310.00	\$60.00	\$177.00	
TOTAL TUITION	\$5,808,786	\$10,639,647	\$399,300	\$1,097,228	\$179,025	\$317,905	\$0	\$13,541	\$18,455,432

TOTAL TUITION \$18,455,432

<sup>1</sup> Uncoded by residence. Coded as in-county for tuition only.

TOTAL TUITION CALCULATED FROM CENSUS DATE CREDIT HOURS \$18,455,432

## Proposed FY2024 Budget - Five-Year Projection

	Forecast July 1, 2023 June 30, 2024	Year 1 Projection July 1, 2024 June 30, 2025	Year 2 Projection July 1, 2025 June 30, 2026	Year 3 Projection July 1, 2026 June 30, 2027	Year 4 Projection July 1, 2027 June 30, 2028	Year 5 Projection July 1, 2028 June 30, 2029
<b>REVENUE</b>						
Tuition - Credit	\$ 19,130,314	\$ 20,133,924	\$ 21,180,533	\$ 22,271,818	\$ 23,409,518	\$ 24,595,435
Tuition - Non-Credit	980,000	980,000	980,000	980,000	980,000	980,000
Fees	3,295,394	3,410,733	3,530,108	3,653,662	3,781,540	3,913,894
Passaic County Operating Support	17,762,500	18,206,563	18,661,727	19,128,270	19,606,476	20,096,638
State of New Jersey Support	6,896,203	7,103,089	7,316,182	7,535,667	7,761,737	7,994,589
From Fund Balance	900,000	454,917	136,830			
Rental Income - Memorial Hall						
Less Deferred Maintenance	1,283,719	1,328,649	1,375,152	1,423,282	1,473,097	1,524,655
Other Revenue	1,104,037	1,126,118	1,148,640	1,171,613	1,195,045	1,218,946
<b>Total College Revenue</b>	<b>\$ 51,352,167</b>	<b>\$ 52,743,992</b>	<b>\$ 54,329,172</b>	<b>\$ 56,164,312</b>	<b>\$ 58,207,414</b>	<b>\$ 60,324,159</b>
Passaic County Capital Allocation (Minor)						
<b>Total General, Education &amp; Extraordinary</b>	<b>\$ 51,352,167</b>	<b>\$ 52,743,992</b>	<b>\$ 54,329,172</b>	<b>\$ 56,164,312</b>	<b>\$ 58,207,414</b>	<b>\$ 60,324,159</b>
Auxiliary and Agency Services						
Food Service	655,240	655,240	655,240	655,240	655,240	655,240
Childcare Center	1,733,054	1,733,054	1,733,054	1,733,054	1,733,054	1,733,054
Student Government Association	311,332	311,332	311,332	311,332	311,332	311,332
Total Auxiliary and Agency Services	2,699,626	2,699,626	2,699,626	2,699,626	2,699,626	2,699,626
<b>Total Revenue</b>	<b>\$ 54,051,793</b>	<b>\$ 55,443,618</b>	<b>\$ 57,028,798</b>	<b>\$ 58,863,938</b>	<b>\$ 60,907,040</b>	<b>\$ 63,023,785</b>
<b>EXPENDITURES</b>						
Instruction	\$ 22,869,208	\$ 23,479,011	\$ 24,184,168	\$ 25,061,627	\$ 26,089,688	\$ 27,090,117
Research	170,039	174,573	179,816	185,610	191,798	199,663
Public Service	810,744	832,362	857,361	884,987	914,491	948,390
Academic Support	2,147,342	2,204,601	2,270,812	2,343,985	2,422,129	2,510,804
Student Services	4,652,382	4,776,437	4,919,890	5,078,424	5,247,729	5,448,600
Operation &						
Maintenance of Plant	6,372,703	6,565,159	6,763,426	6,967,682	7,178,106	7,394,885
Institutional Support	14,329,750	14,711,850	15,153,698	15,641,997	16,163,473	16,731,699
Total General & <b>Educational Exp.</b>	<b>\$ 51,352,167</b>	<b>\$ 52,743,992</b>	<b>\$ 54,329,171</b>	<b>\$ 56,164,312</b>	<b>\$ 58,207,415</b>	<b>\$ 60,324,159</b>
College Capital (Minor)						
<b>Total General, Education &amp; Extraordinary</b>	<b>\$ 51,352,167</b>	<b>\$ 52,743,992</b>	<b>\$ 54,329,171</b>	<b>\$ 56,164,312</b>	<b>\$ 58,207,415</b>	<b>\$ 60,324,159</b>
Auxiliary and Agency Services						
Food Service	655,240	655,240	655,240	655,240	655,240	655,240
Childcare Center	1,733,054	1,733,054	1,733,054	1,733,054	1,733,054	1,733,054
Student Government Association	311,332	311,332	311,332	311,332	311,332	311,332
Total Auxiliary and Agency Services	2,699,626	2,699,626	2,699,626	2,699,626	2,699,626	2,699,626
<b>Total Expenditures</b>	<b>\$ 54,051,793</b>	<b>\$ 55,443,618</b>	<b>\$ 57,028,797</b>	<b>\$ 58,863,938</b>	<b>\$ 60,907,041</b>	<b>\$ 63,023,785</b>
<b>Net Surplus (Deficit)</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>